

Play the Game 2015

What national governments can do for sports governance

THE JAPANESE GUIDELINES FOR GOOD GOVERNANCE IN SPORT



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GOOD GOVERNANCE GUIDELINES FOR NATIONAL SPORT FEDERATION (NSF)" - SUMMARY

- Japan Sports Arbitration Agency (JSAA)
 - published in March 2015
 - delegated by the Ministry of Education, Culture, Sports, Science and Technology (MEXT), JAPAN
- Purpose
 - to strengthen a fundamental framework of organizational management
- Name
 - "Fair Play Guideline for the administration of National Sports Federation(NSF)"
- English Summary Available (PDF file)
 - http://jsaa.jp/ws/goverreport2014_01en.pdf

"SEVEN GOVERNANCE PRINCIPLES" FOR JAPANESE NSF

- (i) Clarification of Authority and Responsibilities
- (ii) Ethical Conduct and Compliance
- (iii) Enforcement of Proper Rules
- (iv) Transparency and Accountability
- (v) Strategic Planning
- (vi) Stakeholders Involvement
- (vii) Effective Financial Management

8 SITUATION IN THE ADMINISTRATION OF NSF

- (1) Throughout Management
- (2) Management System
- (3) Business Operation
- (4) Accounting
- (5) Discipline and Dispute Resolution
- (6) Disclosure
- (7) Integrity
- (8) Risk Management

SPECIFIC 23 TOPICS AND 51 GUIDELINES

- 1. Guidelines throughout Management
 - Master Plan
 - Compliance
 - Human Resources
 - Diversification of Funding
- 2. Guidelines for Management System
 - Distribution of the Management Authority
 - Proper Composition of the Congress and the Board
 - Proper Procedures for the Congress and the Board
 - Audit from the Congress and the Board
- 3. Guidelines for Business Operation
 - Clarification of the Operating Authority and Responsibilities
 - Enforcement of the Operation Rules
 - Audit of the Business Operation
- 4. Guidelines for Accounting
 - Implementing Proper Accounting and Fair Accounting Principles
 - Implementation of Financial Planning
- 5. Guidelines for Discipline and Dispute Resolution
 - System Establishment for Discipline and Dispute resolution
- 6. Guidelines for Disclosure
 - Disclosure on Websites and elsewhere
 - Implementation of Public Relations Strategy
- 7. Guidelines for Integrity
 - Implementation of Anti-Doping Activities
 - Preventing Unfair Sporting Frauds that have harmful effects on results
 - Preventing Discrimination
 - Preventing Punishment, Sexual and Power Harassment
 - Ensuring Safety
- 8. Guidelines for Risk Management
 - Establishment of the Risk Management System
 - Management of Sport Scandals

BASIC AND MINIMUM GUIDELINE TO MAKE EASIER TO TACKLE

- Basic and Minimum
- Detailed commentary and NSFs best practices
 - the platform of sharing information
- Good governance seminar
 - all Japanese NSFs participated

VOLUNTARY GUIDELINE FOR JAPANESE NSF

- Respect NSF's Autonomy and Self-Sustainability
 - No Recognition System (only member requirement of Olympic/Paralympic Committee)
 - No Comprehensive Governance Standards for Government Funding
- Is it better to be Mandatory or Not?
- Self-check of this guideline
 - all Japanese NSFs checked

NEXT CHALLENGE FOR THE FUTURE

- First governance guideline for Japan
- Next challenge
 - Higher level guidelines
 - More detailed guidelines
- Japan Sport Agency
 - Started in October 2015
 - Special Department for good governance