Play the Game
Global sport: reform or revolution?

Results of the Good Governance Survey among EPAS Member States

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-European Cultural Convention, since 1955
-Co-operation bodies in the field of sport since 1970’s (CDDS 1975 – EPAS 2007)

Aims

- Promote of CoE values through sport
- Defend CoE values in Sport
Establishment of EPAS

- Set-up in 2007
- To build on the CDDDS’s achievements
  - develop dialogue with sports movement
  - as a Partial Agreement
  - open to non-European Countries
36 Member states:

Albania, Andorra, Armenia, Azerbaijan, Belarus, Bosnia-Herzegovina, Bulgaria, Cyprus, Croatia, Denmark, Estonia, Finland, France, Georgia, Greece, Hungary, Iceland, Israel, Latvia, Liechtenstein, Lithuania, Luxembourg, Malta, Monaco, Montenegro, Morocco, Netherlands, Norway, Poland, Portugal, Russian Federation, San Marino, Serbia, Slovenia, Switzerland, “the former Yugoslav Republic of Macedonia”.

NGOs: ENGSO, UEFA, FIRA-AER, Peace&Sport, EGLSF, TAFISA Europe, EOC, EPC, FIBA-Europe, ISCA, EFPM, Sport Accord, ICSSPE, ...
Good governance

**Background Recommendations**
- Principles of good governance in sport (2005)
- Ethics (2010)
- Autonomy (2011)

**History**
- Work on integrity since 2009
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Objective
- Gather information what governments do to promote good governance in sport at national level

National level ??
- Background of international leaders
- National level shapes international level
- Interaction of government
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- Basis of the questionnaire
  - CoE recommendation on principles of good governance in sport (2005)
  - Principles of Good Governance in Sport of the EU (2013)
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Method
Survey

Online
Convenience sample: Email with link to questionnaire was sent out to all EPAS member states

Field time: 28 July – 29 September 2015

N=36 (reduced to n=21 due to missing data)
Response rate = 58%
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Method
Participant characteristics
- 21 public authorities responsible for sport
  - Of which 10 EU countries and 11 non-EU Countries
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Is good governance in sport a topical issue in your country?

- Yes: 86%
- No: 14%
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If yes, was good governance addressed in...
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Are there good governance principles in place which relate to:

- Democratic structures based on clear and regular electoral procedures: 75.00% Definitely True, 25.00% Definitely False
- Highest level of competence, integrity and ethical standards: 65.00% Definitely True, 30.00% Definitely False
- Accountability in decision making, financial operations: 63.16% Definitely True, 5.26% Definitely False
- Transparency (e.g., publication of financial report, decisions etc.): 52.63% Definitely True, 5.26% Definitely False
- Fairness (e.g., gender equality, solidarity): 52.63% Definitely True, 42.11% Definitely False
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Are you using the above mentioned good governance principles as the basis in the discussions with the sports movement?
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Do you monitor the implementation of good governance principles in sport?

[Bar chart showing 95.00% Yes and 5.00% No]
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Did your ministry express (formally or informally) expectations that the sports movement should strengthen good governance (principles)?

- Yes: 90.00%
- No: 10.00%
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If yes, please briefly explain how!

Legal requirement/guidelines/contracts related to public financing of national sport organizations

It is part of the general dialogue with the sports movement

N=12
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Did you introduce any new requirements regarding the implementation of good governance principles?
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How do you monitor and scrutinize information on good governance?

- Collect and archive information on good governance measures of sports organisations: 35.00% Yes, 65.00% No
- Scrutinize the reports submitted by sport organisations: 15.79% Yes, 84.21% No
- Organise audits: 52.94% Yes, 47.06% No
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Did you take some new measures to enhance the monitoring of good governance during the last 5 years?

- Contracts obliging sport organisations to abide by good governance rules

- N=12
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Did you intervene in specific cases related to good governance?
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Have there been issues with sport organisations regarding autonomy versus governance?
Do you have any special project or activity to promote good governance?
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Would you like to share any other thoughts on good governance in sport?

- Educating sport administrators seems to be a step forward.
- Put in place a database to be used by the federations.
- To encourage federations to apply good governance principles by increasing the funding or decreasing it if they don’t.
- Put in place priority criteria such as gender equality, limit the duration of executive board.
- Transparency in financial reporting and audit of the report.
- The creation of an international body that defines, monitors and, eventually, sanctions the violation of good governance principles could be useful.
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- Broad awareness on good governance
- There is common understanding of the good governance principles as defined by IOC/CoE/EU (basis for discussions)
- The implementation of good governance principles is monitored.

- More measures at operational level
- No agreement between on measurement indicators, implementation measures, ...
- Suspicious: 70% indicated no controversy with the sports movement
Thank you for your attention!

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